



FIVE COMPONENTS OF CAREER PATHWAYS

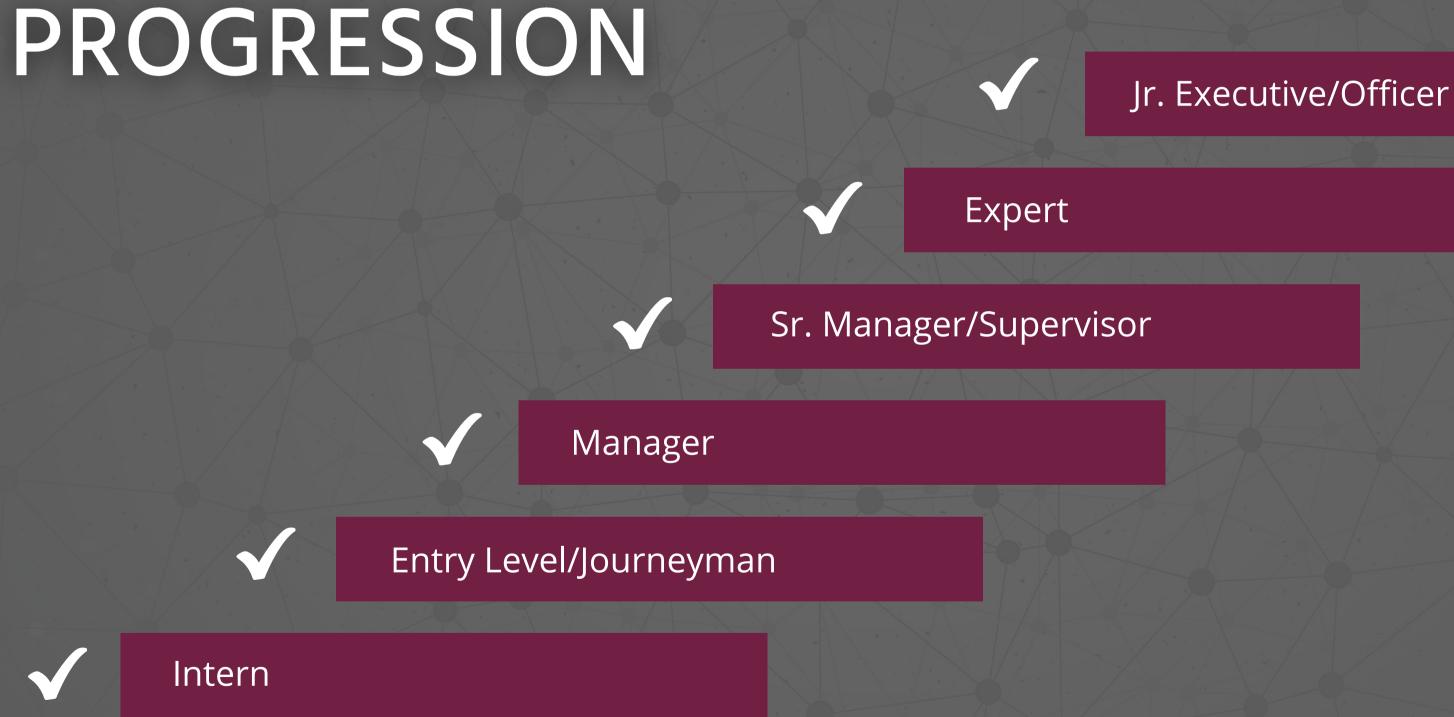


CAREER SUCCESS FACTORS CONSIST OF THE FOLLOWING:

Measures patterns of knowledge, skills, abilities and behaviors needed Competencies to perform work roles or occupational functions successfully. Formal training courses, technical and leadership Experiences development, and long-term assignments. Based on successful completion of trainings/professional Qualifications development and tenure. **Sequential Positions** Grow to higher position.



SAMPLES OF ASHLIN CAREER DDOGDESSION

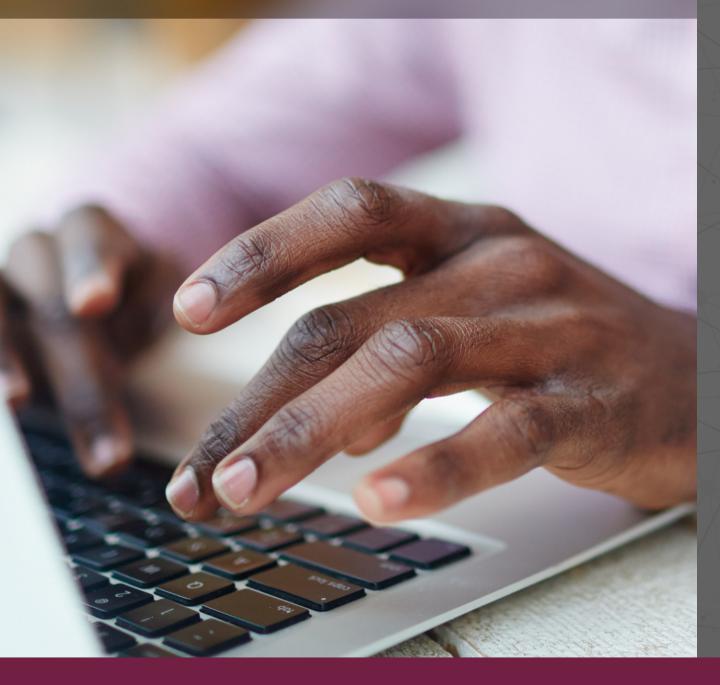




EMPLOYEE INVOLVEMENT

"HR professionals should coach managers to view staff as resources for the entire company, not only to a single department or team. This can encourage managers to see how an employee could develop with training that may not be specific to their current role – but could be beneficial to their future goals, and the broader needs of the organization. Furthermore, it may encourage managers to look at employee potential across the entire company, making opportunities more available to all team members."

SAMPLE EMPLOYEE SURVEY



- What are the tasks that I like to do?
- What processes and activities that I enjoy most in school, at work, as a hat?
- What experiences may tie these together?
- Am I effective listener? (1-10 and 10 is highest)
- Am I a good listener? (1-10 and 10 is highest)
- Do I enjoy building relationships?
- Do I enjoy solving complex problems?
- Do I re-think standard ways of operating?
- Have I created a new vision, or motivated people to take action?
- In 5-10 years, my career goals include....(fill in the blank)
- In 5-10 years, my salary goals are....(fill in the blank)

Once created by employee, it will be submitted to HR to map customized career path which is based on the responses.

CUSTOMIZED PATHWAYS: MANAGERS

Jr. Executive/Officer

Competencies

What Competencies are needed

Experiences

Successful
Contract
Management
and Employee
Management

Qualifications

Employed 5+ years

Managing Project w / 4 employees

Trainings and Professional Development

Master's Degree or higher

Sequential Positions

Make offers to successful applicants

Sr. Manager/Supervisor

OBJECTIVE To position a career development program as a benefit, approach and communicate the value of career pathing as a tool that prepares employees for a "lifetime of employability," and movement within the company. Career Pathways: A Journey to Success at ASHLIN Management Group

NEXT STEPS

- ID and send survey to current staff
- Create pathway templates for key ASHLIN positions
- Create custom pathways for existing staff
- Integrate pathway template and survey into ASHLIN onboarding